

TESTIMONY OF
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POWER ENGINEERS, INC.

Subject:
Transmission System Planning Process Overview
Development and Application of Transmission System Planning Criteria
Review of HECO Transmission Planning Criteria

INTRODUCTION

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- Q. Please state your name and business address for the record.
- A. My name is Randall Pollock. I am employed by Power Engineers, Inc. and my business address is 3940 Glenbrook Drive, Hailey, Idaho 83333.
- Q. What is your profession?
- A. I am a Professional Engineer.
- Q. What is your title or position?
- A. My position at Power Engineers is Chairman of the Board, Senior Vice President, and Senior Project Manager. My professional title is Professional Engineer.
- Q. Could you briefly describe your duties and responsibilities at Power Engineers?
- A. At Power Engineers, I have two roles. My primary role is to function as a Senior Project Manager for our larger and more complex electrical utility projects, working to assist key clients with their projects. For example, I am currently working with a client in Texas for whom Power Engineers is providing a wide array of engineering services for approximately 100 projects per year including overhead and underground transmission line design, substation design, cost estimating, material procurement, construction management, and general consulting services.
- My other role at Power Engineers is as Chairman of the Board of Directors. Power Engineers is an employee-owned company, and as one of the larger shareholders, I lead and participate in Power Engineers' Board of Director meetings and share in policy-making decisions with the other Directors. In the 22 years that I have been with Power Engineers, the company has grown from a small regional firm with about 20 employees to a larger international firm with approximately 600 employees and offices throughout the U.S., and in Europe and South America.

1 Q. How long have you been a professional engineer by profession?

2 A. Since 1972 as a degreed electrical engineer and since 1977, formally as a
3 Professional Engineer. In 1977, I took the professional engineering exam for the
4 State of Oregon, passed the exam, and became certified as a Professional Engineer.

5 Q. Are you a member of any professional organizations or associations?

6 A. Yes.

7 Q. Could you please summarize them?

8 A. I am a member of the National Society of Professional Engineers, the Idaho Society
9 of Professional Engineers, and the IEEE (Institute of Electrical and Electronic
10 Engineers)

11 Q. Could you briefly describe your work experience?

12 A. I received a Bachelors Degree in Electrical and Electronics Engineering from
13 California State Polytechnic University (Cal Poly – Pomona) in 1972, with an
14 emphasis in electrical power systems. At that time I began my engineering career
15 with Pacific Power and Light Company, an electric utility company based in
16 Portland, Oregon. I worked for Pacific Power until 1981, and during that time
17 period I served the company in a number of capacities and geographical locations.
18 From 1972 - 1976, I was based in Medford, Oregon and as an Assistant Area
19 Engineer, was responsible for conducting detailed engineering planning and relay
20 coordination studies for Pacific's electrical distribution system. In addition, I
21 provided engineering expertise for the operation and maintenance of the system to
22 the Operations Division during electrical system problems and on a day-to-day
23 basis. I was also responsible for preparing cost estimates and budgets for capital
24 projects and providing written justification for those projects to Pacific's corporate
25 engineering and operations management. From 1976 - 1978 I worked in the

1 corporate offices in Portland in the Engineering Standards group. In that role I
2 wrote engineering standards for a variety of applications, including conductor
3 installation and sag and tension guides, transformer loading, distribution feeder
4 loading guides, and lightning performance, to name a few. From 1978-1981 I was
5 the Area Engineer in Pacific's Casper, Wyoming office. In that role I had the
6 responsibility for the engineering for all of the distribution systems in Central
7 Wyoming. These responsibilities included planning studies and load forecasting,
8 cost estimating, troubleshooting during outages, and providing engineering
9 guidance to the Operations Division for evaluating system operation and
10 maintenance issues. I also provided engineering for new and system upgrade
11 projects and the technical interface for large industrial and commercial customers.

12 In 1981 I left the employ of Pacific Power and joined Power Engineers in
13 Hailey, Idaho. During the last 22 years I have consulted with various clients on a
14 wide variety of electrical utility transmission, substation, and distribution
15 engineering projects. My work with Power Engineers has centered on specific
16 projects related to the high voltage transmission system. I have completed projects
17 for various companies that required environmental and engineering services for
18 high voltage electrical systems up to 500kV. Over the years I have been responsible
19 for completing electrical system planning studies, detailed design for transmission
20 lines and substations, cost estimates and cash flows, material procurement,
21 construction management, project engineering, and project management. I have
22 also been responsible for providing engineering and management services for a
23 number of transmission line routing projects to prepare environmental
24 documentation to affect the permitting of transmission lines. For some of these
25 projects I have provided expert witness services to support the project permitting

1 process.

2 Q. Is HECO-300 a copy of your resume/curriculum vitae?

3 A. Yes, it is.

4 Q. What is the scope of your testimony?

5 A. My testimony will address:

- 6 1) System Planning Process Overview,
- 7 2) Development and Application of System Planning Criteria, and
- 8 3) Review of HECO's Planning Criteria as applied to the current project.

9

10 SYSTEM PLANNING PROCESS OVERVIEW

11 Q. What issues should be considered when conducting system planning studies?

12 A. The planning process for electric utility systems is conducted with consideration of
13 a number of system, operational, and financial issues:

- 14 1) Decisions must be made well in advance of the projected need date because
15 permitting and construction of facilities and/or implementation of programs
16 can take many years.
- 17 2) Decisions are long-term. Utility infrastructure will, with regular maintenance
18 and component replacement, remain in service indefinitely, for all practical
19 purposes.
- 20 3) Because planning decisions contemplate the installation of facilities such as
21 substations, generation plants, and transmission lines that have a very long
22 life, consideration must be given to the future electrical system as a whole, in
23 addition to the solution of the most immediate problems.
- 24 4) The analysis must be forward looking, with load forecasts based on the
25 information available at the time of the study.

- 1 5) The system analysis is based on the measured and projected electrical load at
- 2 each substation and existing/planned generation additions.
- 3 6) To facilitate financial and operational planning, the study recommendations
- 4 that result based on specific load levels are translated to dates (year of need)
- 5 based on the load forecast.
- 6 7) The technical analysis is conducted based on previously approved planning
- 7 criteria, applied with judgment, to arrive at recommendations.
- 8 8) Recommendations that result from the study must balance system
- 9 performance, including reliability, against cost.
- 10 9) The study process is an ongoing activity to take into account the changes over
- 11 time to the forecasted load levels in any given year. Thus planning studies
- 12 must be performed on a regular basis to keep up with changes.

13 Q. What types of data are needed to conduct planning studies?

14 A. Planning studies are necessarily forward looking. Forward-looking planning studies
15 are based on information relevant at the time of the preparation of the study.
16 Historical information and information from previous studies may be used to the
17 extent it is useful in making and evaluating forward-looking projections. Load
18 forecasts based on known development plans, economic factors, and historical load
19 growth are needed. Detailed data on the historical and forecasted loads on
20 individual substations and transmission and distribution lines are needed in order to
21 construct a system model. With this data, a system model is constructed to serve as
22 a tool to analyze the system.

23 Q. What tools are used by planning engineers to conduct system planning studies?

24 A. The primary analytical tool for modeling system performance is load flow analysis.
25 Load flow analysis is performed with the aid of computers and determines the flow

1 of electricity (loading) through lines and transformers along with voltages on the
2 system. Load flows are performed with all lines, substations, and generators in-
3 service.... the ideal situation. The analysis must also determine how the system will
4 perform when stressed. For example, when one or more of the lines, substations, or
5 generators are out of service for maintenance or because of forced outages.

6 The results of the load flow studies allow the engineer to identify which
7 system elements (lines, transformers or circuit breakers for example) will become
8 overloaded under normal (all elements in service, "best case") and during outage
9 conditions. The outage conditions studied include taking each system element out
10 of service (a single contingency) and determining the resulting system voltages and
11 load flows. Additionally, the system is studied with multiple system elements out
12 of service (multiple contingencies, "worst case") which in general will result in a
13 greater loss of system load.

14 Q. Are the conclusions and recommendations from previous studies relevant?

15 A. Conclusions and recommendations from prior studies direct the engineer's attention
16 to the issues and solutions that have been identified in the past. These
17 recommendations are reviewed as part of the analysis to determine if the solutions
18 proposed are still viable. Because of changing conditions and requirements,
19 conclusions of previous studies may no longer apply or the year of need specified
20 in a previous study may change. Consequently, the purpose of the study is to
21 evaluate historical information and in combination with current load forecasts, use
22 that to project future system loads and performance under various conditions.

23 Q. How do the costs of proposed system improvements relate to reliability?

24 A. Weighing costs against future system performance, which includes reliability, is
25 required on virtually every planning study. A power system that serves large loads,

1 as well as loads that are particularly important to a community's financial well
2 being, warrants a more robust system to avoid the direct economic impact and
3 social disruption that result from power outages. The consequences of an outage of
4 a particular system element, such as a transmission line, transformer, circuit
5 breaker, or combinations of several of these items must be considered in
6 recommending system improvements. For example, the loss of a transmission line
7 serving a 200 MW load would be more important than a distribution line serving 2
8 MW of load. One can afford to spend more money to make the transmission line
9 more reliable (less susceptible to outages) than for the distribution line. Similarly,
10 the loss of a residential load is not as critical as the loss of a commercial load. One
11 reason is because residential customers can typically defer activities until the power
12 is restored, whereas for commercial customers the opportunity to conduct a
13 transaction is lost, and may never be recovered. In general, higher reliability
14 systems will cost more to construct, and so the more costly improvements must be
15 reserved for instances where critical or larger blocks of load are affected.

16
17 DEVELOPMENT AND APPLICATION OF PLANNING CRITERIA

18 Q. What is the role of planning criteria in the analysis?

19 A. Planning criteria form the basis for evaluating the performance of the electrical
20 system. The results of the load flow analyses are evaluated, using planning criteria
21 as a guide, to determine whether the system performs acceptably, both under
22 present day conditions and into the future. If the load flow model fails to perform
23 acceptably then alternatives, such as the addition of a new transmission line or a
24 new substation, are developed that will correct the failure. These alternatives are
25 then analyzed as described before. This process is repeated until acceptable

1 alternatives are identified and described, taking into account cost, reliability, and
2 any other pertinent factors.

3 Q. How has system planning criteria developed?

4 A. Electrical system planning criteria provide a guide for the development and
5 evaluation of alternatives. Historically, planning criteria have been developed based
6 on successful utility practice, evolving over time along with the growth in size,
7 complexity and importance of electric power systems.

8 As an example the high voltage electrical network on the mainland grew
9 from isolated systems into the interconnected bulk power system that exists today.
10 With this growth and change came the need to establish planning and operating
11 practices that would result in the economical and reliable operation of the power
12 system. The establishment of realistic planning criteria for the electrical system
13 came about as the result of lessons learned in operating the system.

14 The North American Electric Reliability Council (NERC) was formed
15 subsequent to the 1965 blackout that affected the northeastern United States and
16 Ontario, Canada, to promote the reliability of the electrical supply in North
17 America.

18 NERC does this by reviewing the past for lessons learned and, among other
19 activities, creating operating and planning standards. The NERC planning standards
20 and operating policies reflect the combined experience of the utilities in North
21 America. NERC has 9 member reliability councils, such as WECC (Western
22 Electric Coordinating Council), and each of these reliability councils adapts and
23 modifies the NERC guidelines to apply to its own unique system requirements, in
24 some cases more stringent than the NERC guidelines.

25 Q. What are some examples of lessons learned by utilities?

1 A. The development of planning criteria is an ongoing process and the criteria are
2 continually subject to review and discussion to address the many issues associated
3 with operation of the high voltage electrical system. Over the past decades, the
4 system has become more “interconnected” and new technologies have been
5 introduced. As a result, the complexity of planning and operating the system has
6 increased dramatically. While the basic planning criteria are well established, the
7 increased complexity of the system combined with the improvements in technology
8 necessitates a continual refinement of the planning process.

9 The following summary descriptions of electrical system outages and
10 lessons learned are intended to illustrate how past experience has contributed to the
11 development of planning criteria. There are many lessons to be learned from every
12 outage. The lessons learned noted with each description below represent only a
13 fraction of the lessons learned from each outage, and are presented in the context of
14 this discussion regarding planning criteria.

15 **November 9-10, 1965 – Northeast Blackout¹**

16 A single transmission line from the Niagara Generating Station tripped
17 (opened) which led to other transmission lines tripping and the power system
18 becoming unstable. Once a system becomes unstable, other lines and generators
19 begin opening up in a “cascading” type of failure. The initial tripping was caused
20 by backup relays that were set at thresholds below the actual loads that occurred.
21 The outages affected some 30 million people across an area of 80,000 square miles.

22 Lessons Learned – The system must be designed to withstand the more
23 probable outages so that the power system remains stable. This particular outage

¹ Consortium of Electric Reliability Technology Solutions Grid of the Future, White Paper on Review of Recent Reliability Issues and System Events, Prepared for the Transmission Reliability Program, Office of Power Technologies, Assistant Secretary for Energy Efficiency and Renewable Energy, USDOE, Prepared by John F Hauler, Jeff E. Dagle, Pacific Northwest National Laboratory, August 30, 1999.

1 initiated the formation of the North American Electric Reliability Council (NERC)
2 to provide a national forum for review and establishment of standards and
3 guidelines to enhance electrical system reliability.

4 **July 13-14, 1977 - New York City Blackout²**

5 A lightning stroke initiated line trips, which, through a complex sequence of
6 events, led to voltage collapse and blackout of the Consolidated Edison system.
7 This outage affected some 9 million people who were without power for some 25
8 hours. Estimated financial costs were greater than \$350 million. Disruption of
9 public transportation and communication was massive and there was widespread
10 looting, arson and violence.

11 Lessons Learned – Stronger interconnections with neighboring systems are
12 beneficial in maintaining system reliability and stability.

13 **December 14, 1994 – Western States Cascading Outage³**

14 Insulator contamination near Borah in southeast Idaho faulted one circuit on
15 a 345kV line importing power from the Jim Bridger power plant in southwestern
16 Wyoming. Another relay erroneously tripped a parallel circuit; bus geometry at
17 Borah forced a trip of the direct 345kV line from Jim Bridger plant. Sustained
18 voltage depression and overloads tripped additional lines. The outage then cascaded
19 through transient instability and protective actions. The load lost as a result of the
20 outage was estimated at 9,336 MW and impacted 1.7 million customers.

21 Lessons Learned – Multiple contingency events do occur and should be
22 addressed in system planning studies.

2 Ibid

3 Ibid

1 **August 10, 1996 – Western States Outage⁴**

2 Multiple transmission line failures occurred over a period of several hours.
3 The failure of several lines, combined with the day's pattern of operation, caused
4 the system to go unstable. Power was interrupted to about 7.5 million customers,
5 for periods from a few minutes to about nine hours. Immediate cost to the region's
6 economy was estimated at \$2 billion. The load lost as a result of the outage was
7 estimated at 30,489 MW.

8 Lessons learned - Planning and designing for N-1 contingencies is not
9 enough. Rare multiple contingency outages do happen and in some cases the cost
10 of the resultant outage can be unacceptably high, both financially and socially.
11 Multiple contingency outages (outages of more than one system element) must be
12 included in system planning studies.

13 **August 14, 2003 – Northeast/Midwest US Blackout⁵**

14 This outage blacked out large portions of the Midwest and Northeast United
15 States and Ontario, Canada. A sustained outage of up to two days duration was
16 experienced in some areas. Parts of Ontario suffered rolling blackouts for more
17 than a week before full power was restored. The blackout, which was massive and
18 is perhaps the largest ever, affected an estimated 50 million customers and 61,800
19 megawatts of electrical load. Economic loss from the outage has been estimated at
20 \$6.4 billion⁶. The outage began in FirstEnergy's system in Ohio and eventually
21 cascaded to effect customers in Ohio, Michigan, Pennsylvania, New York,
22 Vermont, Massachusetts, Connecticut, New Jersey, and Ontario, Canada. The

⁴ Ibid

⁵ Interim Report: Causes of the August 14th Blackout in the United States and Canada. US-Canada Power system Outage Task Force, November 2003.

⁶ Northeast Blackout Likely to Reduce US Earnings by \$6.4 Billion, Anderson Economic Group, P. Anderson & I. Geckil, AEG Working Paper 2003-2, August 19, 2003.

1 Interim Report referenced goes into great detail with respect to why and how the
2 outage occurred. In summary, the interconnected mainland electrical power grid
3 has become increasingly complex and is very technically challenging to operate.
4 For example, just prior to the outage, the system was operating reliably within
5 NERC operating policies, and through simulation (load flow) studies it was
6 subsequently determined that the system could at that time continue reliable
7 operations following the occurrence of more than 800 contingencies. The outage
8 began with the trip of the FirstEnergy Eastlake 5 generation plant at 1:31pm. This
9 caused transmission line loadings to increase because of the need to import
10 additional power into the area. Heavier loads caused line conductors to sag and
11 several lines contacted trees and tripped out. Computer failures at FirstEnergy
12 caused system operators to lose situational awareness and as a result corrective
13 actions were delayed and in some cases other interconnected utilities were unaware
14 of the state of the system. Additional events continued to occur and eventually
15 FirstEnergy's system collapsed. Because FirstEnergy's system provided various
16 paths for inter-regional power flows, without those paths the power flowed on
17 alternate paths overloading already heavily loaded transmission lines, which began
18 to trip. At 4:06pm the system began to cascade to a complete blackout.

19 There are many lessons to be learned from this outage. A few relevant to
20 this discussion include:

- 21 1) Rare multiple contingency outages do happen and in some cases the cost of
22 the resultant outage can be unacceptably high, both financially and socially.
- 23 2) In addition to studying the more probable single contingency outage
24 scenarios, multiple contingencies (outages of more than one system element)
25 must be included in system planning studies, recognizing that while they may

1 have a low probability of occurrence they still can and do happen.

2 3) The interconnected system is extremely complex. Reliable computer systems
3 and real time communications between adjoining system operators are critical
4 to maintain system integrity.

5 Q. Has the HECO Oahu transmission system experienced outages similar to the
6 outages described as part of the “lessons learned” examples?

7 A. Yes. On July 13, 1983, a combination of unusual events triggered what ultimately
8 resulted in a system wide blackout on Oahu.

9 1) Two major 138kV lines were out of service for repairs, one damaged during
10 Hurricane Iwa;

11 2) A rare three-phase fault occurred on the Kahe-CEIP 138kV line, which was
12 caused by a cane fire and remained on the system for a relatively long time;

13 3) Relays apparently mis-operated to trip three additional 138kV lines;

14 4) Key instrument readings were undependable and failed to indicate system
15 conditions accurately to the dispatchers.

16 The referenced Stone & Webster report⁷ goes into great detail regarding this
17 outage. Some of the recommendations from the report that are relevant to this
18 discussion of planning criteria include:

19 1) The need to consider additional 138kV lines to strengthen the system to
20 withstand multiple contingency outages;

21 2) Planning should include consideration for minimizing the impacts of
22 “maximum credible outages”, which are multiple contingencies that have a
23 low probability of occurrence;

24 3) Addressing the reliability issue of an outage to the two lines serving Pukele

⁷ This abbreviated information about the blackout is derived from the Stone & Webster Management Consultants report, Hawaiian Electric Company, Investigation of July 13, 1983 Blackout, February 1984.

1 on a common right of way;

2 4) Addressing the inability to have one transmission line out of service for an
3 extended period of time.

4 Lessons Learned –Key lessons learned from this outage are similar to the
5 lessons learned in other areas of the country: outages that have a low probability of
6 occurrence do in fact occur, and should not be minimized in the planning process.
7 Rather, these “less probable” outages must be addressed in planning studies.

8 Q. What are deterministic planning criteria and how are they used?

9 A. The NERC Planning Standards⁸ describe the fundamental requirements for
10 planning reliable power systems operated at voltages of 100kV or higher. The
11 standards described are deterministic, that is, specific criteria (rules) that govern
12 system performance under various system or component (i.e., line or generator)
13 outage scenarios are set forth. These various criteria, developed through industry
14 experience in operating the electrical system, reflect the more probable forced and
15 maintenance outages that should be evaluated in planning studies, as well as
16 extreme, but less probable scenarios that should also be addressed. As part of the
17 electrical system planning process, an analysis is conducted to determine the
18 response of the system to the various outage scenarios, i.e. one line out for
19 maintenance when another line fails. If the system response meets or exceeds the
20 NERC criteria under prescribed system outage conditions, then the system is in
21 compliance with the standards.

22 Q. What are the scenarios recommended for study in the NERC Planning Criteria?

23 A. There are four categories of normal and contingency conditions recommended for
24 study, as summarized in Section I.A, Table I of the NERC Planning Standards.

⁸ NERC Planning Standards, September 1997, and as updated by the NERC Board of Trustees.

1 Category A – No contingencies. No system components out of service.

2 Category B – Event resulting in the loss of a single component.

3 Category C – Event(s) resulting in the loss of two or more (multiple) components.

4 Category D – Extreme event resulting in two or more (multiple) components
5 removed or cascading out of service.

6 For each category the utility must decide what scenarios are reasonable to
7 study, as it is not possible to study all possible combinations of outages. This is
8 because if all possible combinations were considered, the sheer number of
9 scenarios would increase to such a degree that one would never finish. This is
10 especially true when studies are completed for Category C and D events.

11 Q. Are probabilistic methods applied to transmission system planning?

12 A. To optimize the performance of the electrical system, some entities are beginning
13 to consider the application of probabilistic methods to transmission system
14 planning in order to examine the likelihood of certain possible events and
15 combinations of events based on real world historical outage performance.
16 However, at the present time, a deterministic approach to planning continues to be
17 the primary approach. Needed improvements to the system are determined using
18 approved deterministic planning criteria to identify required system improvements.
19 Subsequent to identification of needed system improvements, it is not uncommon
20 for utilities to prioritize the implementation of a series of projects to accommodate
21 limited financial budgets or operational constraints, based on their perception of the
22 degree of benefits provided by each project.

23 Q. What would be the approach to considering probabilities for system planning?

24 A. A probabilistic approach to transmission system planning would include an
25 analysis of system outage data, to augment deterministic standards. Probabilistic

1 studies are much more complex and require substantially more data, time and effort
2 than for a deterministic approach. A probabilistic approach is best applied when
3 there is a large historical database available of detailed outage and failure
4 information covering several decades to provide a basis for the analysis.

5 Q. Why is a large historical database important?

6 A. Probabilistic studies are based on known or assumed outage rates, which can be
7 used to compute the probability of an outage occurring to any particular system
8 element or combination of system elements. The number of outage events for a
9 particular facility that can be used in the probability calculations dictates the
10 confidence level of the results. If a substantial amount of data is available, then a
11 higher confidence in the calculated value can be achieved. With little data,
12 probabilities can be calculated, but will not be as meaningful to decision makers,
13 whose responsibility it is to make major financial decisions for a utility.

14 Q. Why does it take decades to accumulate meaningful data?

15 A. The goal of ongoing utility planning, design, construction and operating methods is
16 to avoid outages. As a result, outages to transmission level facilities are infrequent
17 and it takes many years to gather multiple data points for a particular geographic
18 area or facility. The outage record of any particular line or facility is affected by
19 numerous factors. For example, the magnitude and frequency of weather events
20 such as high winds, lightning or icing, contamination, maintenance intervals, and
21 geography all affect the outage frequency of the facility. In addition to the
22 frequencies of outages, it is desirable for the data to contain detailed information as
23 to the reason an outage occurred and if possible, information about other events
24 that occurred during the same time period. Because outages are infrequent and the
25 causes of outages vary widely, it takes a very long time to compile a robust

1 database.

2 Q. Is detailed outage data generally available for transmission systems?

3 A. That depends on the utility and the records that have been kept. At present, the
4 industry-wide lack of detailed historical outage records for the transmission system
5 makes a primary probabilistic approach problematic. Outage records prior to the
6 last few years, before the wide spread use of computer record keeping, are spotty at
7 best, and many times record only that an outage occurred, and not the duration or
8 cause of the outage. All of these items, occurrence of an outage, duration and cause,
9 are needed to attach meaningful results to the analysis. As time goes on and more
10 detailed records are accumulated for transmission systems, probabilistic methods
11 are likely to take on more significance as a planning and decision making tools for
12 transmission systems.

13 Q. Are there utility groups that currently employ probabilistic planning methods?

14 A. The WECC is one entity that has made an allowance for use of transmission line
15 probability based reliability criteria in a very limited way. The WECC Reliability
16 Performance Evaluation Work Group approach is to first apply the NERC
17 deterministic criteria to establish performance requirements and evaluate
18 compliance. Then, in the rare case where it is judged that a facility should meet a
19 criteria classification other than as dictated by the NERC planning standards
20 (Category A, B, C, or D), the Work Group approach is to use probabilistic methods
21 to justify changing the classification of a facility's compliance within the NERC
22 performance categories (given that sufficient outage data is available to conduct the
23 analysis).

24 It is important to note that this WECC working group process addresses
25 only the requirements relative to changing a facility's performance requirement to a

1 NERC performance category other than its normal deterministic designation⁹, and
2 does not replace the deterministic planning process. One reason that a utility might
3 want to change the category of a particular facility's performance requirement
4 would be to avoid a large financial expenditure to meet the performance standard.
5 For example, an alternative to mitigate the simultaneous outage of two major
6 500kV lines in the same right of way could be to construct a third line. However, it
7 could conceivably cost several \$100 million to permit, design and construct a third
8 line along a geographically separate path. Consistent with the working group
9 approach, it is up to the judgment of each utility in their local area to determine if
10 such an approach is warranted. If the approach is judged warranted, then the utility
11 must perform an analysis for submittal to WECC for consideration of a change in
12 the performance requirement.

13 Q. Could you summarize your testimony with regard to the development and
14 application of transmission system planning criteria?

15 A. Transmission system planning criteria have developed over time based on
16 successful utility practice and as a result of lessons learned from major and minor
17 outages. These planning criteria, developed from experience, form the basis for
18 planning and evaluating the performance of the electrical system. As electrical
19 transmission systems grow, new complexities are continually introduced into the
20 planning and operations of the system. As the complexity of the transmission
21 system increases, new problems crop up and the system planning process must
22 respond to these new demands, to assure the continuation of a robust and reliable
23 transmission system. While 100% reliability (no outages) is unattainable, the
24 system must be planned, designed, and operated to withstand foreseeable and

⁹ WECC Reliability Performance Evaluation Work Group, Phase I Probabilistic Based Reliability Criteria Implementation Procedure, Principal Investigator Dr. M.J. Beshir, June 14, 2001.

1 reasonable contingencies without loss of load, and to provide for overall system
2 integrity during the more extreme and less probable outages. Past outage
3 experience has taught the industry that extreme events do occur, despite everyone's
4 best efforts. Thus, the system must be robust enough to withstand not only the more
5 probable outages, but to also to remain stable during the more extreme and less
6 probable outage scenarios, even if this means some loss of customer load.

7 Deterministic planning criteria (as opposed to probability based criteria) to
8 evaluate system performance under various contingency scenarios continues to be
9 the basis for the NERC Planning Standards, and is the methodology used by
10 utilities to evaluate and plan system improvements. Use of deterministic criteria is
11 conservative. In most cases this results in a system constructed with a reasonable
12 margin, to allow the system to respond successfully to those less probable outages
13 that can and do occur, and, will occur in the future, despite utility engineers' best
14 efforts.

15 As time goes on and a large database of transmission line outage data is
16 accumulated, the use of probability based approaches to some aspects of
17 transmission system planning is likely to increase. However, because the
18 complexity of the transmission system will continue to increase as system load
19 grows and new technologies are introduced, the historical databases will always lag
20 the present system configuration and technology. Stated another way, the historical
21 data will represent yesterday's transmission system, rather than the present and
22 future transmission system. The usefulness of probability based approaches is
23 therefore limited to one degree or another because of this, and while the use of
24 probability based planning is likely to increase in the future, the deterministic
25 approach to system planning remains the best method of identifying needed system

1 improvements.

2
3 REVIEW OF HECO'S PLANNING CRITERIA

4 Q. Are you familiar with HECO's 138kV transmission system?

5 A. Yes. I am very familiar with the Oahu 138kV transmission system. This knowledge
6 has been gained as a result of numerous discussions with HECO staff, and by
7 reading and analyzing various HECO planning studies that relate to the
8 transmission system requirements for the East Oahu area. I have also reviewed the
9 locations and geographical settings of the 138kV transmission lines around the
10 island via helicopter, and by vehicle at various times over the last few years.

11 Q. Have you reviewed the East Oahu Transmission Project Alternatives Study Update
12 and the East Oahu Transmission Project: Options to the Koolau/Pukele Line
13 Overload Problem, which were finalized by HECO's Planning and Engineering
14 Department in December 2003?

15 A. Yes. In addition, I provided input on Part 2 of the East Oahu Transmission Project
16 Alternatives Study Update, which addresses the planning process and the
17 application of transmission planning criteria.

18 Q. Are HECO's planning criteria deterministic?

19 A. HECO's planning criteria are deterministic and were developed using NERC and
20 other mainland reliability council experience as a guide. The criterion so developed
21 are consistent with NERC Planning Standards and provide general guidelines for
22 all transmission system planning across HECO's system.

23 Q. How should the HECO Planning Criteria be applied to electrical system studies?

24 A. The planning criteria are used to evaluate the performance of the electrical system
25 during normal and outage conditions. As with all engineering analysis, engineering

1 judgment must be applied to evaluate the results and recommendations of a
2 particular study. The HECO planning criteria state, "Each case will have to be
3 evaluated from the standpoint of operational experience and engineering design
4 criteria before budgeting." This statement is an acknowledgement that the standards
5 are written to apply to the transmission system generally, and therefore need to be
6 applied with judgment and experience to each specific case.

7 In the case of the East Oahu Transmission Project Alternatives Study
8 Update, proper application of HECO Planning Criteria is very important. Central to
9 this study is the requirement to maintain electric service to the Kamoku-Pukele and
10 Downtown service areas with one line out for service for maintenance, followed by
11 an outage of a second line.

12 Q. Do you agree with the conclusions in the study regarding the need for and
13 objectives of the East Oahu Transmission Project?

14 A. Yes. I agree that the application of HECO's transmission planning criteria, and
15 prudent transmission planning judgment, fully support the need to address the
16 transmission reliability problems and concerns identified in the study update.

17 Q. An important objective of the East Oahu Transmission Project is to improve the
18 reliability of the Pukele substation, which receives power from two 138 kV
19 transmission lines. Do HECO's transmission planning criteria require that all
20 substations be served by three 138 kV transmission lines, so that no customers lose
21 service if a line trips out of service while another line is out of service for
22 maintenance?

23 A. No. Section IV.3 of HECO's transmission planning criteria requires that with any
24 transmission line out of service for maintenance and then a second line fails
25 unexpectedly, no transmission component will exceed its emergency rating. The

1 criteria goes on to say that the purpose of this criterion is to help assure that the
2 system will survive and that all loads may not continue to be served.

3 HECO's planning criteria do not require that it be able to maintain service
4 to all customers in the event of this type of double contingency transmission line
5 outage; HECO recognizes that it may be necessary to drop customers in order to
6 prevent catastrophic system failure under certain emergency conditions.

7 As a result, the criteria recognize that it may be acceptable, in some
8 instances, for some customers to temporarily incur outages when two transmission
9 lines are out of service. In other words, it may be acceptable to have substations
10 receiving power from only two 138kV lines, where customers receiving primary
11 service through that substation will incur outages when both lines are out of service
12 (if they do not receive alternate service through another substation during the
13 outage).

14 Q. Does that somehow invalidate HECO's concern about improving the reliability of
15 its Pukele substation?

16 A. Absolutely not. Transmission planning criteria, including HECO's criteria,
17 generally establish minimum guidelines, not maximum requirements. While it is
18 not practical, and therefore not standard practice, for transmission planning criteria
19 to address all double contingencies, it is good engineering and operating practice
20 (i.e., prudent transmission planning practice) to plan and design utility systems to
21 withstand double contingencies without loss of customer load, where important
22 customer loads are involved, and double contingencies are reasonably foreseeable.

23 Thus, the statement in the HECO criteria that "all loads may not continue to
24 be served" is not intended to imply that failing to serve the electrically large and
25 important Downtown core business district and the Waikiki tourism based loads is

1 an acceptable outcome should a transmission line fail while another line is out for
2 maintenance. By way of contrast, the loss of a smaller amount of primarily
3 residential load may be an acceptable outcome based upon the relative impact of
4 the outages. In this way the planning process can allow experience and judgment to
5 be applied to the system planning process to treat the various load centers with
6 consideration as to size, importance and other factors.

7 Q. Please explain what is meant by a double contingency outage of two transmission
8 lines.

9 A. This can occur on a power system as a result of unscheduled or scheduled outages.
10 For example, if a system disturbance occurs under normal conditions with all lines
11 in service, and an unexpected (unscheduled) event causes the loss of two lines, this
12 is a double contingency outage and systems are not normally planned for this type
13 of event. If one line is out of service for maintenance, a scheduled outage, and a
14 second line is lost due to an unscheduled outage, this situation is still characterized
15 as a double contingency outage. However, in the second instance, with one line out
16 for maintenance, systems are planned to cope with this situation both with and
17 without loss of load.

18 Q. Are the HECO planning criteria as stringent as NERC Planning Standards with
19 respect to double contingencies?

20 A. The HECO criteria are actually less demanding than the NERC criteria. NERC
21 Standard S2.¹⁰ reads as follows:

22 "The interconnected transmission systems shall be planned,
23 designed, and constructed such that the network can be
24 operated to supply projected customer demands and
25 contracted firm (non-recallable reserved) transmission
26 services, at all demand levels over the range of forecast
27 system demands, under the contingency conditions as
28

¹⁰ NERC Revised Phase I Planning Standards, June 12, 2001, page 5.

1 defined in Category B of Table I”.

2
3 “The transmission systems also shall be capable of
4 accommodating planned bulk electric equipment
5 maintenance outages and continuing to operate within
6 thermal, voltage, and stability limits under the conditions of
7 the contingencies as defined in Category B of Table I.”
8

9 The contingencies defined in Category B of Table I include the situation where one
10 line is already out of service when a second line is lost unexpectedly. Whether or
11 not a loss of load is acceptable under a double contingency situation with one line
12 out for maintenance depends in large degree on the criticality of the loads being
13 served, and the details of the particular situation. The NERC Planning Standards
14 address this as well:

15
16 “The regions, subregions, power pools, and their respective
17 members have the primary responsibility for the reliability
18 of bulk electric supply in their respective areas. These
19 entities also have the responsibility to develop their own
20 appropriate or more detailed planning and operating
21 reliability criteria and guides that are based on the Planning
22 Standards and which reflect the diversity of individual
23 electric system characteristics, geography, and
24 demographics for their areas.”¹¹
25

26 Thus, the NERC Planning Standards require that important loads continue to be
27 served with a single line outage occurring when one line is out for maintenance¹²,
28 whereas the HECO criteria do not require that all loads continue to be served for
29 this contingency. At the same time, planning criteria generally are intended to set
30 minimum guidelines, rather than maximum requirements, and reliability concerns
31 not explicitly addressed by the criteria can and should be considered by HECO’s
32 transmission system planners. This is particularly important in the case of HECO,

¹¹ NERC Planning Standards, September 1997, page 4.

¹² The NERC Planning Standards allow some loss of load under these conditions, specifically to radial customers or some local network customers supplied by the faulted component if the loss of load does not adversely impact the overall security of the system. Ibid see Table I, page 13-14, footnote b. In the context of the overall system, the loads allowed to be lost would not be major system loads.

1 which is not interconnected to other systems.

2 Mainland utility systems are designed based on providing system
3 reliability, with dependence on neighboring systems as a fundamental part of the
4 stratagem, in order to develop a reliable power system at the lowest overall cost.

5 For example, the NERC Planning Standards state:

6
7 “The planning, development, and maintenance of
8 transmission facilities should be coordinated with
9 neighboring systems to preserve the reliability benefits of
10 interconnected operations.”¹³
11

12 Since there are no “neighboring systems” on Oahu, it makes sense that HECO’s
13 criteria may not be as strict as those on the Mainland, but that HECO needs to be
14 conservative and take care in the application of its criteria.

15 Q. Please explain your statement that HECO’s transmission planning criteria generally
16 set minimum guidelines, rather than maximum requirements.

17 A. As stated in the first sentence of the HECO criteria, “The purpose of these criteria
18 is to establish *guidelines* for planning a reliable transmission system for the island
19 of Oahu.” [emphasis added]. These guidelines are minimum requirements, not
20 design standards. The fact that this is a guideline for the system does not preclude
21 the use of a more conservative criterion for a particular situation, such as at Pukele,
22 where a reasonable or foreseeable contingency could result in an unacceptable loss
23 of load. The issue with respect to the criteria in this case is whether or not a loss of
24 load is acceptable or not, in the situation where one line is out for maintenance and
25 the other line is lost. 100% service reliability is not attainable, however, it is the
26 utilities’ responsibility to use their best judgment and planning expertise to build a
27 system that responds to various system requirements, including reliability, load

¹³ Ibid, Guide G1, page 11.

1 growth, load distribution, and service to critical loads.

2 Q. Is HECO proposing a double contingency criterion as “standard practice”?

3 A. HECO is not proposing to construct the system to withstand all double contingency
4 outages, but only in those instances that in its judgment, and after detailed study,
5 warrant that level of construction. While it is appropriate that a wide range of
6 scenarios be evaluated in the system planning process, it is also appropriate that
7 local conditions be factored into the conclusions drawn from the analysis. In this
8 way, the resulting plans will be responsive to system, cost, and local needs.

9 Q. If it is not standard practice under either the NERC Planning Standards or the
10 HECO transmission planning criteria to design a system to meet all double
11 contingencies, when should a system be designed and planned to withstand such
12 contingencies.

13 A. As stated above, where important loads are involved, systems can and should be
14 planned and designed to meet a double contingency criterion. These special
15 situations must be evaluated in light of local conditions, and customer and system
16 requirements. It is the utilities’ responsibility (in this case HECO) to analyze the
17 situation and make appropriate judgments as to what is appropriate. For example,
18 the NERC Planning Standards state:

19 “The interconnected transmission systems should be
20 designed and operated such that reasonable and foreseeable
21 contingencies do not result in the loss or unintentional
22 separation of a major portion of the network.”¹⁴
23
24

25 It is the system planners’ responsibility to study the system in detail, and based on
26 sound engineering judgment, identify the best and most cost effective system
27 configuration for each situation. Whether a particular contingency is “reasonable”

¹⁴ Ibid, Guide G3, page 12.

1 or “foreseeable” or a loss of load is “unacceptable” is a matter of judgment and
2 familiarity with the details of a particular situation.

3 Q. How does this apply to HECO’s Pukele substation reliability concern?

4 A. In this case, HECO has proposed the project, in part, because of the importance of
5 the Waikiki load and the fact that the Pukele substation is the most heavily loaded
6 substation on Oahu. The importance of the loads served by the Pukele substation
7 and the negative effects that could result from a Pukele substation outage are
8 discussed in Ms. Ishikawa’s testimony, HECO T-4.

9 The Pukele substation serves a large portion of the Oahu load
10 (approximately 16%), including the important Waikiki commercial and hotel loads,
11 as well as the residential and commercial loads inland. The two 138 kV lines
12 feeding the Pukele substation are more than 40 years old, and maintenance
13 activities on these lines take more time and are more difficult than for 138 kV lines
14 along City and State roadways in town, due to the limited and sometimes hazardous
15 access to the Koolau Mountains. The lines are also exposed to higher winds and
16 corrosive weather in the mountains. The very difficult access to the lines as they
17 cross the Koolau Mountains, their exposure to corrosive marine air, and the
18 location of the two lines on a common right of way, cause these lines to be at a
19 relatively higher risk than the transmission lines in other areas of the island.

20 The project will increase the reliability of the electrical power supply to the
21 Waikiki service area by eliminating power outages resulting from the loss of both
22 of the existing lines feeding the Pukele substation when one of the lines is out of
23 service for maintenance.

24 Q. Could you summarize your testimony with regard to your review of HECO’s
25 transmission system planning criteria and the East Oahu Transmission Project?

1 A. HECO's transmission system planning criteria are reasonable and prudent, and are
2 based on the NERC Planning Standards. HECO's planning standards are not design
3 standards, but are guidelines for planning and operating the transmission system.
4 HECO's planning standards form the basis for the conduct of electrical system
5 planning studies and for the construction of new transmission system additions. As
6 stated in the criteria "Each case will have to be evaluated from the standpoint of
7 operational experience and engineering design criteria before budgeting." This
8 statement is an acknowledgement that the standards are written to apply to the
9 transmission system generally, and therefore need to be applied with judgment and
10 experience to each specific case.

11 As applied across the system, HECO's planning criteria do not require all
12 loads to be served in the case of a double contingency outage: For example, where
13 one line is out for maintenance and a second line fails. However this is not intended
14 to imply that failing to serve the electrically large and important Downtown core
15 business district and the Waikiki tourism based loads is an acceptable outcome
16 should a transmission line fail while another line is out for maintenance. The
17 system planning process must account for times when lines are out of service for
18 maintenance. In addition to applying the basic planning criteria, common sense,
19 judgement, and experience must be applied to determine what loads are important,
20 and which loads are less important in each contingency scenario evaluated.

21 It must be emphasized that the Pukele Substation service area:

- 22 1. comprises a large portion of the island load;
- 23 2. includes the economically important Waikiki area;
- 24 3. is served via two 138kV lines on a common right of way; and
- 25 4. the two 138kV lines traverse the difficult to access and weather

1 challenged Koolau Mountains.

2 Consequently, it is important that HECO take action to increase the
3 reliability of the system serving the Pukele Substation.

4 Q. You have discussed the need to improve the reliability of the transmission system
5 serving the Pukele Substation. Are there other system concerns in East Oahu that
6 should be addressed?

7 A. Yes. In addition to the Pukele reliability concern, there are several other important
8 system concerns in East Oahu, including:

- 9 1) The Koolau/Pukele Line Overload
10 2) Downtown line Overload
11 3) Downtown Substation Reliability

12 A complete planning process for East Oahu must address these concerns
13 in addition to the Pukele Substation reliability issue. Planning studies must apply
14 the approved planning criteria and identify all of the problems and issues in the
15 area of study that occur within the planning horizon. The East Oahu studies must
16 identify and evaluate alternatives for solving the identified problems. Please refer to
17 Ms. Ishikawa's testimony (HECO T-4). In her testimony, Ms. Ishikawa explains all
18 four of these problems, provides background information and data for the East
19 Oahu Transmission Project studies, and describes the proposed alternative and
20 recommended solutions.

21 Q. Does this conclude your testimony?

22 A. Yes, it does.
23
24
25